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Exam : **CSM**

Title : Certified ScrumMaster Exam

Version : DEMO

1.Who can execute the work of the Sprint Backlog?
A. Scrum Master
B. Scrum Team
C. Developers
D. Product Owner
Answer: C
Explanation:
The Developers are the ones responsible for executing the work contained in the Sprint Backlog.
The Sprint Backlog is created during Sprint Planning and consists of:
● The Sprint Goal(why the Sprint exists).
● Selected Product Backlog items(what needs to be done).
● A plan for delivering the increment (how the work will be achieved).
Per the2020 Scrum Guide, only Developers can deliver a Done Increment at the end of the Sprint.
The Developers are accountable for:
● Creating a plan for the Sprint Goal and Sprint Backlog.
● Executing the work to meet the Definition of Done and the Sprint Goal.
● Adapting their plan daily based on progress and challenges.
Why the other options are incorrect:
A. Scrum Master: The Scrum Master facilitates the process and removes impediments but does not perform the work.
B. Scrum Team: While the Scrum Team collectively owns the Sprint Goal, only the Developers execute the actual work to meet it.
D. Product Owner: The Product Owner prioritizes the Product Backlog and ensures value delivery but does not execute the work in the Sprint Backlog.

2.What is a characteristic of a done Increment?
A. Prescriptive
B. Estimable
C. Usable
D. Released
Answer: C
Explanation:
A done Increment is usable, meaning it meets the Scrum Team's Definition of Done and can be used or inspected by stakeholders. While the Increment may not always be released to end users, it must be in a usable state to ensure transparency and enable feedback.
According to the2020 Scrum Guide:
● An Increment is a concrete step toward the Product Goal.
● Each Increment must meet the Definition of Done, ensuring it is usable and provides value, regardless of whether it is immediately released.
Why the other options are incorrect:
A. Prescriptive: Scrum is not prescriptive about how work is done, and "prescriptive" is not a characteristic of a done Increment.
B. Estimable: “Estimable" applies to Product Backlog items but is not a characteristic of a done Increment.

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D. Released: While an Increment may be released, it is not a required characteristic. It simply must be in a usable state.

3.When Scrum Team members meet and collaborate with each other to find the best way to build and deliver the software to the customer, which of the following Agile Values is being practiced?
A. Individuals and Interactions over Working Software
B. Individuals and Interactions over Processes and Tools
C. Individuals and Interactions over Contract Negotiation
D. Individuals and Interactions over Customer Collaboration
Answer: B
Explanation:
The described scenario aligns with "Individuals and Interactions over Processes and Tools", one of the four core Agile Values from the Agile Manifesto. This value emphasizes the importance of collaboration, communication, and teamwork over reliance on rigid processes or tools. Scrum encourages team members to work together closely to solve problems and deliver high-quality software.
Why the other options are incorrect:
A. Individuals and Interactions over Working Software: While this value mentions "Working Software," the scenario focuses on collaboration among team members, which relates more to prioritizing individuals and interactions.
C. Individuals and Interactions over Contract Negotiation: This value applies to collaboration with stakeholders and customers rather than collaboration within the team.
D. Individuals and Interactions over Customer Collaboration: While customer collaboration is essential, the scenario specifically highlights collaboration among team members.

4.What is an activity of the Product Owner?
A. Ensuring the Charter is understood
B. Experimenting with Sprint duration
C. Maximizing the value of the Scrum Team's work
D. Managing the Developers
Answer: C
Explanation:
The primary activity of the Product Owner is maximizing the value of the Scrum Team's work. This involves managing the Product Backlog, ensuring that the most valuable work is prioritized, and collaborating with stakeholders to define clear goals and objectives for the Scrum Team.
According to the2020 Scrum Guide, the Product Owner:
● Ensures that the Scrum Team is working on the most valuable work by continuously prioritizing and refining the Product Backlog.
● Collaborates closely with stakeholders to understand their needs and expectations.
● Focuses on delivering value while enabling the Scrum Team to achieve their Sprint Goals.
Why the other options are incorrect:
A. Ensuring the Charter is understood: A project charter is not part of the Scrum framework. This option is unrelated to Scrum.
B. Experimenting with Sprint duration: Sprint duration is decided by the Scrum Team and is fixed

throughout the Scrum implementation. It is not the Product Owner's responsibility to experiment with this.
D. Managing the Developers: Scrum does not involve "managing" Developers; they are self-organizing and responsible for how they complete their work.

5.What should the Scrum Master do if the Developers complain that the Daily Scrum is just a "status update" meeting?
A. Explain that the intent of the Daily Scrum is to inspect progress towards the Sprint Goal
B. Cancel the Daily Scrum and have status update meetings instead
C. Reduce the occurrence for this meeting to once a week
D. Make Daily Scrum an optional meeting for the Developers to attend
Answer: A
Explanation:
The Scrum Master should coach the Developers by explaining the intent of the Daily Scrum, which is to inspect progress toward the Sprint Goal and adapt the plan as needed. The Daily Scrum is not a status update meeting—it is a collaborative event for the Developers to synchronize their efforts, share progress, and discuss any impediments.
According to the2020 Scrum Guide:
● The Daily Scrum is a15-minute event where the Developers inspect their progress and adapt their plan to achieve the Sprint Goal.
● The event belongs to the Developers, and they decide how to structure it, but its purpose must align with the framework’s guidance.
Why the other options are incorrect:
B. Cancel the Daily Scrum and have status update meetings instead: Status update meetings go against Scrum principles, which emphasize team ownership and collaboration.
C. Reduce the occurrence for this meeting to once a week: The Daily Scrum is a daily event for inspection and adaptation; reducing its frequency would hinder the team’s ability to remain aligned.
D. Make Daily Scrum an optional meeting for the Developers to attend: The Daily Scrum is mandatory for the Developers to inspect and adapt their plan, and making it optional undermines its importance.